

September 30, 2016

Dear friends and colleagues,

After more than 6 ½ years as Executive Director of the Federation for the Humanities and Social Sciences, I have concluded that it is now time for new leadership. I am very pleased with the progress achieved since 2010, notably:

- Revitalizing the Federation’s vision and mission by focussing on our collective contributions to the public good;
- Developing a new identity (Ideas can...) along with a stronger and nimbler public policy Board;
- Representing, through a more effective and visible voice, our institutional and associations members via the substantive policy submissions prepared by the Federation and by our on-going collaboration with liked-minded organizations;
- Supporting sharing space for the HSS community to engage in the reconciliation process with Aboriginal Peoples and in renewing PhD education;
- Professionalizing the delivery of Congress, making it one of the most important multilingual and multidisciplinary academic gathering in the world;
- Renewing our 75-year-old Awards for Scholarly Publishing Program; and
- Re-establishing our financial health with four years of continuing surplus and excellent future prospects.



These developments would not have been possible without a dedicated and professional Secretariat team and a more engaged Pan-Canadian Board. These are solid foundations to achieve the goals and commitments now ingrained in our 2016-2020 Strategic Plan. My departure, effective October 7, 2016, will not alter these fundamental directions for the Federation. New leadership will bring renewed energy to make these ambitious goals a reality.

It was an honor and a privilege to serve the humanities and social sciences community in Canada. I have learned a great deal and had the opportunity to connect with many researchers and teachers from across the country. Our community is vibrant, diverse and ready to contribute in making our world more inclusive, more democratic and more prosperous.

Best regards,

A handwritten signature in black ink, appearing to read 'J-M Mangin'.

Jean-Marc Mangin

